Introduction
The study was conducted using semi-structured interviews, duration ranging between 0.5-1.5 hours. The questions
were based on the concept of threat and control as described in military decision making. The interviewer
was a naval military officer with extensive experience in military decision making.

The study was conducted among naval military officers who had served as commanders of different units (branches)
and at different ranks. The participants had served as Commanders of Surface Warfare Divisions (subordinate to a
Flotilla Commander), Commanders of Air Warfare Divisions (subordinate to a Flotilla Commander), and
Commanders of a surface unit (independent unit). The participants had an average of 15 years of military service,
and all were officers in the Royal Navy.

The interviews were semi-structured, allowing for flexibility, and were conducted in a natural setting. The
questions were open-ended, allowing the participants to express their thoughts and experiences freely.

Results
The results showed that the level of threat or control is related to judgments of threat or control, each were
analyzed by the author. The data were reduced by amalgamation and integrated to form a coherent model of threat
and control in military decision making.

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